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Bellingham, WA 98226
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2014 Report & Transit Development Plan 2015 – 2020



Date of Public Hearing: July 30, 2015

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Section I: Organization

Agency Description

Whatcom Transportation Authority (WTA) provides public transportation services throughout Whatcom County in Northwest Washington State. Our services include Fixed Route, Paratransit, Zone Service and a Vanpool program.

WTA's mission is to enhance our community by:

- Delivering safe, reliable, efficient and friendly service
- Offering environmentally sound transportation choices
- Providing leadership in creating innovative transportation solutions
- Partnering with our community to improve transportation systems

WTA serves the city of Bellingham as well as the smaller towns and communities of Ferndale, Lynden, Blaine and Birch Bay, Lummi Nation, Sudden Valley, Kendall, Everson, Nooksack and Sumas. We also cooperate with Skagit Transit in neighboring Skagit County, to provide service between Bellingham and Mount Vernon. WTA plays a major role transporting students to Western Washington University, to three local colleges, and to middle schools and high schools throughout the county.

Governing Body and Public Processes

WTA is governed by a ten member board of directors composed of elected officials from jurisdictions located in its service area:

- Bellingham City Council Members (2 positions)
- Mayor of Bellingham
- City of Blaine - Elected official
- City of Ferndale - Elected official
- City of Lynden - Elected official
- Cities of Everson/Nooksack/Sumas - Elected official
- Whatcom County Council Member
- Whatcom County Executive
- Labor Representative (non-voting)

WTA's Citizen Advisory Panel is comprised of approximately 20 Whatcom County residents, most of whom also serve as members of the Community Transportation Advisory Group. Advisory Panel members represent different regions of the county, diverse professional disciplines, a wide range of stakeholders (including neighborhoods, schools, universities, tribes, social and health services) and different ages and abilities. WTA's Citizen Advisory Panel meets four times per year to review and discuss performance reports, unmet service needs, the annual budget and other major agency initiatives.

2014 Board Members

Mel Hansen	Ferndale City Council — Board Chairperson
Jim Ackerman	Mayor of Nooksack — Board Vice-Chairperson
Kelli Linville	Mayor of Bellingham
Jack Louws	Whatcom County Executive
Roxanne Murphy	Bellingham City Council
Jack Weiss	Bellingham City Council
Scott Korthuis	Mayor of Lynden
Pete Kremen	Whatcom County Council
Paul Greenough	Blaine City Council
Mark Lowry	Amalgamated Transit Union — Non-Voting Labor Representative

As approved in the 2014 Budget, the Whatcom Transportation Authority had the authority to employ:

Division	Full Time Equivalents
Executive Administration	2.00
Community Relations and Marketing	1.00
Human Resources	3.25
Finance	7.00
Information Technology (IT)	5.00
Fleet and Facilities	29.80
Operations	171.25
Service Development	3.85
Total	223.15

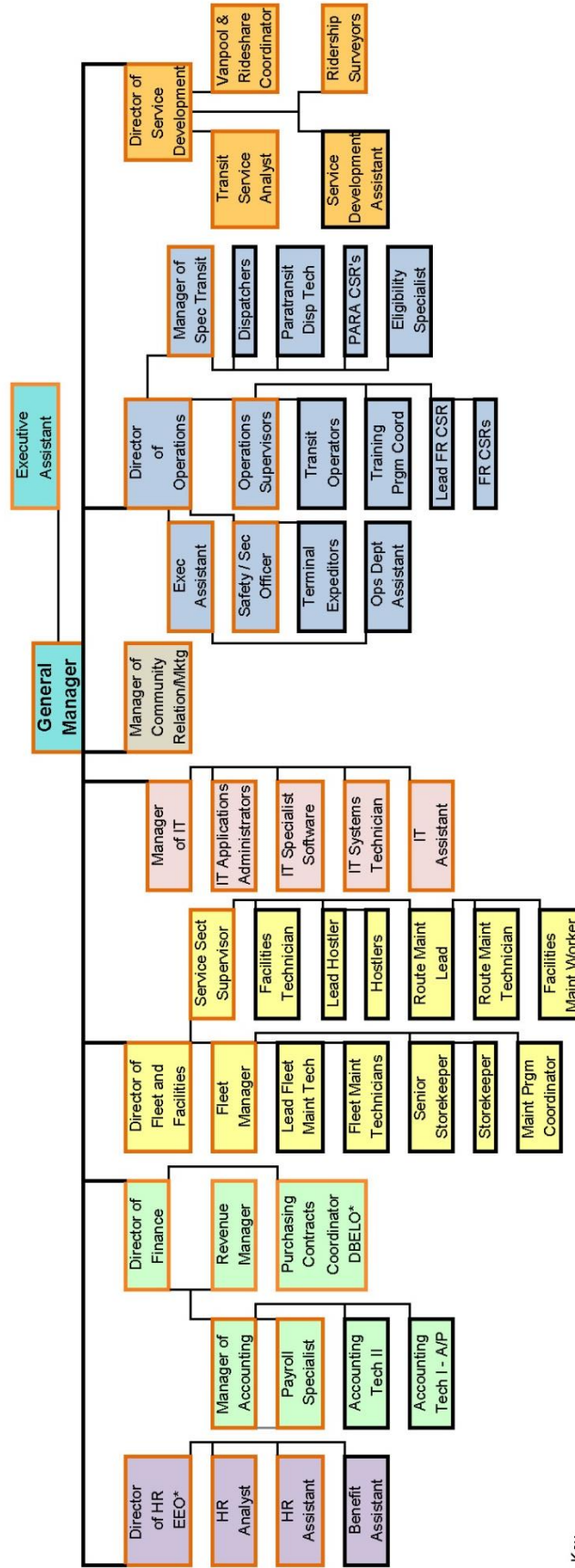
WHATCOM TRANSPORTATION AUTHORITY

2014

Organizational Chart

Board of Directors

Elected Officials from Bellingham (3), Whatcom County (2), Lynden (1), Blaine (1), Ferndale (1), Everson / Nooksack / Sumas (1)



Key
 Represented
 Non Represented

Section II: Physical Plant

WTA's Maintenance, Operations and Administration building (MOAB) is located at 4111 Bakerview Spur, Bellingham, Washington.

Transit Stations

- Bellingham Station — located on the corner of Railroad Ave and Magnolia St. in downtown Bellingham. This facility includes a customer service office, 10 passenger loading gates and is served by 24 routes.
- Cordata Station — located on the corner of Cordata Pkwy and Short St. in Bellingham. This facility has a 70-stall park & ride, 3 passenger loading areas and is served by 12 routes.
- Ferndale Station — located at I-5 and Axton Rd in Ferndale. This facility has a 131-stall park & ride, 3 passenger loading areas and is served by 3 routes.
- Lynden Station — located at Main St and 10th in Lynden. This facility has an 89-stall park & ride, 2 passenger loading areas and is served by 1 route.

Section III: Service Characteristics

Our services include Fixed Route (including route deviated "Flex" service), Paratransit, Zone Service, and a Vanpool program.

Fixed Routes

WTA serves Bellingham, Ferndale, Lynden, Blaine and Birch Bay, Lummi Nation, Sudden Valley, Kendall, Everson, Nooksack and Sumas. We cooperate with Skagit Transit, in neighboring Skagit County, to provide service between Bellingham and Mount Vernon. WTA plays a major role in transporting students to Western Washington University, to three local colleges, and to middle schools and high schools throughout the county.

WTA offers 30 fixed routes, including a network of four high-frequency corridors within Bellingham. We provide service seven days a week, with more limited service on Saturdays, Sundays and evenings. The following guidelines generally apply:

- On weekdays, service is available in most areas from about 6:00 am to 7:30 pm.
- Saturday service is available in many areas from about 9:00 am to 6:30 pm.
- On weekdays and Saturdays, later service is available in a few areas, up to 10:30 pm.
- Sunday service is available in limited areas, from about 8:00 am to 9:50 pm.

Routes that offer flex service serve bus stops on a regular schedule, and can also “flex” off-route within the flex service area. Advance reservations are required.

Flex service connects people in three parts of Whatcom County with Bellingham, and locations along the way. Flex service is offered on the following routes:

- 1) Rt 55 Blaine/Birch Bay via Ferndale Station to Cordata Station.
- 2) Rt 71X Everson/Nooksack/Sumas to Cordata Station.
- 3) Rt 72X Kendall via Mt. Baker Highway to Bellingham Station.

Paratransit

WTA offers paratransit service within 0.75 miles of all fixed routes. Paratransit service is for people whose disability prevents them from using fixed route service. Everyone who rides paratransit must qualify and be approved before riding. Advance reservations are required. Hours of service vary depending on your starting point and your destination. Paratransit service areas mirror our fixed routes, so the service hours available in a given area depend on the fixed route hours of service offered there.

Zone Service

Zone service provides residents of rural Whatcom County with limited service to Cordata Station and Bellingham Station. There are no eligibility requirements; the service is open to everyone. Service to each zone is only offered on one or two days per week. Advance reservations are required.

Vanpool

WTA manages a fleet of passenger vans for vanpooling. These vans are leased to commuter groups who pay a fare based on monthly travel distance and the number of passengers. Fares cover all fuel, maintenance, insurance and vehicle costs. WTA provides support services for vanpool group formation, vehicle maintenance and driver orientation. In 2014, the average number of vans in service was 31.

2014 Changes to Service

Began service to Meridian Village and WinCo Foods

15 Cordata/WCC-Downtown—During the day (Monday - Saturday), every other trip on Route 15 serves Meridian Village and WinCo Foods.

Additional Trips

72X Kendall — WTA added two additional round trips on weekdays and one additional round trip on Saturday. We also changed some departure times.

49 Bakerview Spur-Downtown — WTA added one additional 49 Downtown trip on weekdays and one additional round trip on Saturday. We also changed some departure times.

Minor Schedule Adjustments

WTA made minor changes to some of the arrival and departure times for routes:

- 55 Blaine/Birch Bay-Cordata/WCC
- 70X Blaine-Bellingham/WWU
- 71X Everson/Nooksack/Sumas-Cordata/WCC
- 80X Mt. Vernon-Bellingham
- 525 Sunset-Downtown

Fares

WTA conducted a Fare Policy review in 2014. An updated Fare Rates and Rules was approved by the Board on December 11, 2014.

Fixed/Flex Routes Fare Rates

Cash Fare: Single Ride

Cash Fare.....	\$1.00
Reduced Fare.....	\$0.50
Route 80X Cash Fare (within one county).....	\$1.00
Route 80X Cash Fare (between counties).....	\$2.00
Route 80X Reduced Fare (within one county).....	\$0.50
Route 80X Reduced Fare (between counties).....	\$1.00
Ages 7 and under and 75+.....	Free

Passes:

Day Pass	\$3.00
11-Ride Pass.....	\$10.00
31-Day Pass.....	\$25.00
92-Day Pass.....	\$70.00
Select (for Veterans, Seniors and Riders with Disabilities) 31-Day Pass.....	\$13.00
Select (for Veterans, Seniors and Riders with Disabilities) 92-Day Pass.....	\$35.00
Youth 31-Day Pass.....	\$15.00
Youth 92-Day Pass.....	\$40.00
Student 31-Day Pass.....	\$15.00
Student 92-Day Pass.....	\$40.00
Skagit-Whatcom Day Pass.....	\$6.00
County Connector 31-Day Pass.....	\$50.00
County Connector Youth/Student/Reduced/Select 31-Day Pass.....	\$25.00

Smart Cards:	\$2.00
Regional Reduced Fare Card	\$3.00

Paratransit Fare Rates

Cash Fare: Single Ride

Cash Fare	\$1.00
Ages 75+	FREE

Passes:

Paratransit Calendar Month Pass	\$13.00
Paratransit Calendar Quarter Pass	\$35.00

Zone Service Fare Rates

Cash Fare: Single Ride

Cash Fare	\$1.00
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Vanpool Fare Rates

Vanpool fares will recover 100% of direct costs. Fares for vanpool vehicles are charged based on the monthly miles logged per van.

Section IV: Service Connectors

WTA provides service to all multi-modal facilities in Whatcom County except Bellingham International Airport. Route 80X connects Whatcom and Skagit counties and is jointly operated by WTA and Skagit Transit. Riders of Route 80X can transfer in Skagit County to routes serving Island and Snohomish counties. In 2014, there were 50,418 boardings on WTA’s portion of Route 80X. The average one-way trip was 25 miles for a total of 1,281,913 passenger miles.

WTA coordinates its service with a number of public and private transportation providers in Whatcom County including:

- AMTRAK
- Greyhound, Airporter Service, BoltBus and other regional carriers
- Lummi Island Ferry
- Lummi Nation Transit

WTA serves most public and many private schools, as well as three colleges and a university. The population of these schools varies from over 15,000 students and faculty at Western Washington University, and 450 students and faculty at Northwest Indian College, to a few hundred at alternative high schools in Bellingham and Ferndale. There are elementary schools in the rural Mt. Baker, Meridian, and Nooksack school districts that do not have scheduled service.

Section V: Activities in 2014

- Placed six Arbocs and five El Dorado national buses in service and disposed of five surplus El Dorado National buses.
- Completed installation of a fall arrest system in Bay 13.
- Opened vanpool online payment option to all groups.
- Assisted in the Oso mudslide emergency and recovery effort by providing EOC support to Snohomish County.
- Handled a major snow event in late February with no significant accidents or service disruptions.
- Now producing selected rider information materials in Spanish.
- Created inter-agency fare agreement with Skagit Transit.
- Expanded Route 72X service to east county through agreement with the Nooksack Tribe.
- Installed new fareboxes on all fixed route buses. Began testing phase.
- Earned 17th consecutive clean audit opinion from the State Auditor's office.
- Installed 88 new bus shelters.
- Began painting and installed HVAC system at Lynden Station.
- Implemented new Policy Administration System (PAS).
- Installed a company-wide Voice Over Internet Protocol (VOIP) telephone system.
- Installed an in-ground, scissor-type lift to increase efficiency of preventative maintenance program.
- Launched new WTA Intranet.
- Implemented reduced fare program for qualifying veterans.
- Distributed 50,000 free day passes to 70+ social and health agencies.

Washington State Department of Transportation's Transportation Objectives 2014

- 1. Preservation:** To preserve and extend prior investments in existing transportation facilities and the services they provide to people and commerce.
 - Placed six Arbocs and five El Dorado National buses in service and disposed of five surplus El Dorado National buses.
 - Two Maintenance Technicians attended manufacturer training for new fare boxes.
 - Replaced bus hoist in wash bay.
 - Installed new hoist in bay 3, including concrete pit.
 - Installed new HVAC system at Lynden Station.
 - Installed 69 new passenger shelters at bus stop throughout the service area.

- 2. Safety:** Target construction projects, enforcement, and education to save lives, reduce injuries, and protect property.
 - Completed the installation of a fall arrest system in Bay 13.
 - Assisted in the Oso mudslide emergency and recovery effort by providing EOC support to Snohomish County.
 - Installed an in-ground, scissor-type lift to increase efficiency of preventative maintenance program.
 - Completed the Bellingham and Cordata Stations full scale exercises.
 - Completed relocation table top exercise and developed after action relocation plans for Fleet and Facilities as other departments begin work on COOP necessities.
 - Continued IC/EOC training through NIMS section of the SSEP.
 - Completed initial design and cost estimate for the new Bellis Fair bus stop to improve driver safety.

3. Mobility: To improve the predictable movement of goods and people throughout Washington State.

- Now producing selected rider information materials in Spanish.
- Expanded Route 72X service to the east county, through agreement with the Nooksack Tribe.
- Installed MDC units on all paratransit vehicles.

4. Environmental: To enhance Washington's quality of life through transportation investments that promote energy conservation, enhance healthy communities, and protect the environment.

- GHS implementation and training.

5. Stewardship: To continuously improve the quality, effectiveness, and efficiency of the transportation system.

- Opened vanpool online payment option to all groups.
- Created inter-agency fare agreement with Skagit Transit.
- Earned 17th consecutive clean audit opinion from the State Auditor's office.
- Implemented new Policy Administration System (PAS).
- Installed a company-wide Voice Over Internet Protocol (VOIP) telephone system.
- Attended the American Public transit Association (APTA) conference in Houston.

Section VI: Proposed Focus Areas - 2015 - 2020:

WTA has identified key focus areas with selected examples to guide our work in the coming years.

- 1. Build Resiliency**
 - i. Improve Information Technology operations resiliency
 - ii. Continue in-house training on emergency response

- 2. Maintain a State of Good Repair**
 - i. Complete Maintenance and Operations Base (MOAB) remodel
 - ii. Replace rolling stock as it reaches end of life
 - iii. Convert open wash bay to an enclosed work bay
 - iv. Construct a vehicle repainting booth

- 3. Streamline Processes**
 - i. Implement business systems planning
 - ii. Structure electronic records system
 - iii. Complete a comprehensive asset management plan in compliance with FTA rules
 - iv. Continue "Lean" principles to streamline processes

- 4. Increase Staff Capabilities**
 - i. Provide a wide range of training opportunities for our employees
 - a. Expand Operator refresher training
 - b. Offer multiple self-paced online training opportunities
 - ii. Continue Fleet Technicians tool and technology updates and training

- 5. Increase Revenue**
 - i. Seek grant opportunities
 - ii. Seek service specific funding partners
 - iii. Consider expansion of pass program

- 6. Plan for the Future**
 - i. Implement the Long Range Strategic Plan
 - ii. Address succession planning
 - iii. Incorporate MAP21 into policies and procedures

Section VII: Proposed Changes - 2015 – 2020

2015	Preservation	Improvement
Service	Unknown	Complete an update to WTA's Strategic Service Plan
Equipment	Replace (6) Paratransit vehicles Replace (3) 40' buses	Smart Bus application hardware/software
Facilities	No change	
2016	Preservation	Improvement
Service	Unknown	Unknown
Equipment	Replace (6) vanpool vans	
	Replace (3) 30' buses	
	Replace (6) Paratransit vehicles	
Facilities	No change	
2017	Preservation	Improvement
Service	Unknown	Unknown
Equipment	Replace (7) Paratransit vehicles	Business Intelligence System (data analytics software)
Facilities	No change	
2018	Preservation	Improvement
Service	Unknown	Unknown
Equipment	Replace (7) Paratransit vehicles	
Facilities	No change	
2019	Preservation	Improvement
Service	Unknown	Unknown
Equipment	Replace (7) full-sized buses	
Facilities	No change	
2020	Preservation	Improvement
Service		
Equipment		
Facilities		

Section VIII: Capital Improvement Program – 2014 – 2021

Category	2014	2015	2016	2017	2018	2019	2020	2021
Equipment	153,349	50,000	50,000	50,000	50,000	50,000	200,000	200,000
Facilities	415,231	595,000	530,000	880,000	230,000	230,000	230,000	230,000
Technology	271,678	740,000	1,160,000	925,000	600,000	595,000	595,000	600,000
Vehicles, Non-Revenue	-	75,000	152,500	183,859	188,456	193,167	242,141	115,969
Vehicles, Revenue	2,080,335	3,805,500	3,250,275	942,411	1,119,428	6,773,548	3,373,860	3,458,206
Total	2,920,593	5,265,500	5,092,775	2,981,270	2,187,884	7,841,715	4,641,001	4,604,175

Section IX: Operating Data, 2014 - 2020

FIXED ROUTE	Actual	Budget	2016	2017	2018	2019	2020
	2014	2015					
Rev. Vehicle Hours	129,869	131,907	131,907	131,907	131,907	131,907	131,907
Annual. Vehicle Hours	137,817	139,953	139,953	139,953	139,953	139,953	139,953
Rev. Vehicle Miles	1,788,497	1,870,000	1,870,000	1,870,000	1,870,000	1,870,000	1,870,000
Annual Vehicle Miles	1,951,472	2,040,170	2,040,170	2,040,170	2,040,170	2,040,170	2,040,170
Peak Vehicles	44	44	44	44	44	44	44
Passengers (unlinked)	5,979,614	5,521,600	5,521,600	5,521,600	5,521,600	5,521,600	5,521,600
Fatalities	0						
Reportable Injuries	2						
Collisions	3						
Fuel (Diesel) consumed	382,083						

PARATRANSIT	Actual	Budget	2016	2017	2018	2019	2020
	2014	2015					
Rev. Vehicle Hours	59,551	60,400	60,400	60,400	60,400	60,400	60,400
Annual. Vehicle Hours	65,507	66,440	66,440	66,440	66,440	66,440	66,440
Rev. Vehicle Miles	814,831	835,000	835,000	835,000	835,000	835,000	835,000
Annual Vehicle Miles	910,181	933,530	933,530	933,530	933,530	933,530	933,530
Peak Vehicles	30	30	30	30	30	30	30
Passengers	191,487	196,000	196,000	196,000	196,000	196,000	196,000
Fatalities	0						
Reportable Injuries	1						
Collisions	1						
Fuel (Gas) consumed	136,673						

VANPOOL	Actual	Budget	2016	2017	2018	2019	2020
	2014	2015					
Rev. Vehicle Hours	11,069	12,000	12,000	12,000	12,000	12,000	12,000
Annual. Vehicle Hours	11,089	12,020	12,020	12,020	12,020	12,020	12,020
Rev. Vehicle Miles	613,789	660,000	660,000	660,000	660,000	660,000	660,000
Annual Vehicle Miles	614,838	661,200	661,200	661,200	661,200	661,200	661,200
Peak Vehicles	31	31	31	31	31	31	31
Passengers	77,324	85,000	85,000	85,000	85,000	85,000	85,000
Fatalities	0						
Reportable Injuries	0						
Collisions	0						
Fuel (Gas) consumed	40,867						

Reportable injuries = transported to hospital
 Collisions = greater than \$5,000 repair costs

Section X: Operating Revenues and Expenditures - 2015 - 2020

2015					
WHATCOM TRANSPORTATION AUTHORITY					
	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Balance	\$19,169,884	\$6,300,000	\$1,580,000	\$2,200,000	\$29,249,884
Revenues					
Sales Tax	22,175,420				22,175,420
Farebox	2,695,239				2,695,239
Contract Revenue	1,726,673				1,726,673
Vanpool Income	304,716				304,716
Operating Grants	856,416				856,416
Other	156,800				156,800
Interest Income	20,400	47,250	11,850	16,500	96,000
Total Revenues	27,935,664	47,250	11,850	16,500	28,011,264
Operating Expenses					
Fixed Route	18,685,780				18,685,780
Paratransit	7,105,860				7,105,860
Vanpool	526,360				526,360
Depreciation	4,810,531				4,810,531
Total Expense	31,128,531	0	0	0	31,128,531
Add back Depreciation	4,810,531				4,810,531
Total Available	1,617,664	47,250	11,850	16,500	1,693,264
Grant Revenue					
Federal Capital Grants			483,400		483,400
Paratransit Vehicles				672,000	672,000
Fixed Route Vehicles				2,304,000	2,304,000
Vanpool Vehicles					0
Total Grant Revenue	0	0	483,400	2,976,000	3,459,400
Capital Expenditures					
Vehicles				3,805,500	3,805,500
Non-Revenue Vehicles			75,000		75,000
Facilities			595,000		595,000
Technology			690,000		690,000
Equipment			50,000	50,000	100,000
Total Capital Expenditures	0	0	1,410,000	3,855,500	5,265,500
Grants Less Capital	0	0	-926,600	-879,500	-1,806,100
Transfers	-2,950,500	452,750	1,334,750	1,163,000	0
Ending Balance, 12/31/2015	\$17,837,048	\$6,800,000	\$2,000,000	\$2,500,000	\$29,137,048

2016
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Balance	\$17,837,048	\$6,800,000	\$2,000,000	\$2,500,000	\$29,137,048
Revenues					
Sales Tax	23,036,780				23,036,780
Farebox	2,749,144				2,749,144
Contract Revenue	1,418,482				1,418,482
Vanpool Income	313,857				313,857
Operating Grants	766,416				766,416
Other	161,504				161,504
Interest Income	117,000	68,000	20,000	25,000	230,000
Total Revenues	28,563,183	68,000	20,000	25,000	28,676,183
Operating Expenses					
Fixed Route	19,399,330				19,399,330
Paratransit	7,377,210				7,377,210
Vanpool	546,460				546,460
Depreciation	4,906,742				4,906,742
Total Expense	32,229,742	0	0	0	32,229,742
Add back Depreciation	4,906,742				4,906,742
Total Available	1,240,183	68,000	20,000	25,000	1,353,183
Grant Revenue					
Federal Capital Grants			365,000		365,000
Paratransit Vehicles				714,630	714,630
Fixed Route Vehicles				1,837,620	1,837,620
Vanpool Vehicles				140,220	140,220
Total Grant Revenue	0	0	365,000	2,692,470	3,057,470
Capital Expenditures					
Vehicles				3,250,275	3,250,275
Non-Revenue Vehicles				102,500	102,500
Facilities			530,000		530,000
Technology			1160000		1,160,000
Equipment				50,000	50,000
Total Capital Expenditures	0	0	1,690,000	3,402,775	5,092,775
Grants Less Capital	0	0	-1,325,000	-710,305	-2,035,305
Transfers	-2,122,305	132,000	1,305,000	685,305	0
Ending Balance, 12/31/2016	\$16,954,926	\$7,000,000	\$2,000,000	\$2,500,000	\$28,454,926

2017
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Cash Balance	\$16,954,926	\$7,000,000	\$2,000,000	\$2,500,000	\$28,454,926
Revenues					
Sales Tax	23,889,792				23,889,792
Farebox	3,285,868				3,285,868
Contract Revenue	336,583				336,583
Vanpool Income	323,273				323,273
Operating Grants	766,416				766,416
Other	166,349				166,349
Interest Income	215,000	70,000	20,000	25,000	330,000
Total Revenues	28,983,281	70,000	20,000	25,000	29,098,281
Operating Expenses					
Fixed Route	20,116,430				20,116,430
Paratransit	7,649,910				7,649,910
Vanpool	566,660				566,660
Depreciation	5,004,876				5,004,876
Total Expense	33,337,876	0	0	0	33,337,876
Add back Depreciation	5,004,876				5,004,876
Total Available	650,281	70,000	20,000	25,000	765,281
Grant Revenue					
Federal Capital Grants			345,000		345,000
Paratransit Vehicles				732,496	732,496
Fixed Route Vehicles					0
Vanpool Vehicles				47,909	47,909
Total Grant Revenue	0	0	345,000	780,404	1,125,404
Capital Expenditures					
Vehicles				942,411	942,411
Non-Revenue Vehicles				183,859	183,859
Facilities			880,000		880,000
Technology			875,000		875,000
Equipment			50,000	50,000	100,000
Total Capital Expenditures			1,805,000	1,176,270	2,981,270
Grant Revenue Less Capital Exp	0	0	-1,460,000	-395,866	-1,855,866
Transfers (net)	-2,075,866	230,000	1,475,000	370,866	0
Ending Cash Balance, 12/31/2017	\$15,529,341	\$7,300,000	\$2,035,000	\$2,500,000	\$27,364,342

2018
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Cash Balance	\$15,529,341	\$7,300,000	\$2,035,000	\$2,500,000	\$27,364,342
Revenues					
Sales Tax	24,776,186				24,776,186
Farebox	3,351,585				3,351,585
Contract Revenue	346,681				346,681
Vanpool Income	332,971				332,971
Operating Grants	766,416				766,416
Other	171,340				171,340
Interest Income	228,010	75,983	37,694	33,313	375,000
Total Revenues	29,973,189	75,983	37,694	33,313	30,120,179
Operating Expenses					
Fixed Route	20,789,510				20,789,510
Paratransit	7,905,870				7,905,870
Vanpool	585,620				585,620
Depreciation	5,104,974				5,104,974
Total Expense	34,385,974	0	0	0	34,385,974
Add back Depreciation	5,104,974				5,104,974
Total Available	692,189	75,983	37,694	33,313	839,179
Grant Revenue					
Federal Capital Grants			330,000		330,000
Paratransit Vehicles				750,808	750,808
Fixed Route Vehicles					0
Vanpool Vehicles				171,872	171,872
Total Grant Revenue	0	0	330,000	922,680	1,252,680
Capital Expenditures					
Vehicles				1,119,428	1,119,428
Non-Revenue Vehicles				188,456	188,456
Facilities			230,000		230,000
Technology			550,000		550,000
Equipment			50,000	50,000	100,000
Total Capital Expenditures	0	0	830,000	1,357,884	2,187,884
Grant Revenue Less Capital Exp	0	0	-500,000	-435,204	-935,204
Transfers (net)	-763,214	124,017	237,306	401,891	0
Ending Cash Balance, 12/31/2018	\$15,458,316	\$7,500,000	\$1,810,000	\$2,500,000	\$27,268,317

2019
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Balance	\$15,458,316	\$7,500,000	\$1,810,000	\$2,500,000	\$27,268,317
Revenues					
Sales Tax	25,670,801				25,670,801
Farebox	3,418,616				3,418,616
Contract Revenue	357,081				357,081
Vanpool Income	342,961				342,961
Operating Grants	766,416				766,416
Other	176,480				176,480
Interest Income	201,425	56,250	13,575	18,750	290,000
Total Revenues	30,933,780	56,250	13,575	18,750	31,022,355
Operating Expenses					
Fixed Route	21,455,490				21,455,490
Paratransit	8,159,130				8,159,130
Vanpool	604,380				604,380
Depreciation	5,207,073				5,207,073
Total Expense	35,426,073	0	0	0	35,426,073
Add back Depreciation	5,207,073				5,207,073
Total Available	714,780	56,250	13,575	18,750	803,355
Grant Revenue					
Federal Capital Grants			325,000		325,000
Paratransit Vehicles				741,762	741,762
Fixed Route Vehicles				4,617,470	4,617,470
Vanpool Vehicles				226,502	226,502
Total Grant Revenue	0	0	325,000	5,585,735	5,910,735
Capital Expenditures					
Vehicles				6,773,548	6,773,548
Non-Revenue Vehicles				193,167	193,167
Facilities			230,000		230,000
Technology			545,000		545,000
Equipment			50,000	50,000	100,000
Total Capital Expenditures	0	0	825,000	7,016,715	7,841,715
Grant Revenue Less Capital Exp	0	0	-500,000	-1,430,980	-1,930,980
Transfers (net)	-1,832,405	243,750	176,425	1,412,230	0
Ending Balance, 12/31/2019	\$14,340,691	\$7,800,000	\$1,500,000	\$2,500,000	\$26,140,692

2020
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Balance	\$14,340,691	\$7,800,000	\$1,500,000	\$2,500,000	\$26,140,692
Revenues					
Sales Tax	26,624,244				26,624,244
Farebox	3,486,989				3,486,989
Contract Revenue	367,794				367,794
Vanpool Income	353,249				353,249
Operating Grants	766,416				766,416
Other	181,774				181,774
Interest Income	91,500	58,500	11,250	18,750	180,000
Total Revenues	31,871,966	58,500	11,250	18,750	31,960,466
Operating Expenses					
Fixed Route	22,139,930				22,139,930
Paratransit	8,419,410				8,419,410
Vanpool	623,660				623,660
Depreciation	5,337,250				5,337,250
Total Expense	36,520,250	0	0	0	36,520,250
Add back Depreciation	5,337,250				5,337,250
Total Available	688,966	58,500	11,250	18,750	777,466
Grant Revenue					
Federal Capital Grants			325,000		325,000
Paratransit Vehicles				434,461	434,461
Fixed Route Vehicles				2,028,389	2,028,389
Vanpool Vehicles				309,553	309,553
Total Grant Revenue	0	0	325,000	2,772,403	3,097,403
Capital Expenditures					
Vehicles				3,373,859	3,373,859
Non-Revenue Vehicles				242,141	242,141
Facilities			230,000		230,000
Technology			545,000		545,000
Equipment			50,000	200,000	250,000
Total Capital Expenditures	0	0	825,000	3,816,000	4,641,000
Grant Revenue Less Capital Exp	0	0	-500,000	-1,043,597	-1,543,597
Transfers (net)	-1,655,097	141,500	488,750	1,024,847	0
Ending Balance, 12/31/2019	\$13,374,560	\$8,000,000	\$1,500,000	\$2,500,000	\$25,374,560

2021
WHATCOM TRANSPORTATION AUTHORITY

	Undesignated	Operating Reserve	Capital Reserve	Fleet Reserve	Total
Beginning Balance	\$13,374,560	\$8,000,000	\$1,500,000	\$2,500,000	\$25,374,560
Revenues					
Sales Tax	27,624,285				27,624,285
Farebox	3,556,728				3,556,728
Contract Revenue	378,827				378,827
Vanpool Income	363,847				363,847
Operating Grants	766,416				766,416
Other	187,227				187,227
Interest Income	30,000	60,000	11,250	18,750	120,000
Total Revenues	32,907,330	60,000	11,250	18,750	32,997,330
Operating Expenses					
Fixed Route	22,803,780				22,803,780
Paratransit	8,671,860				8,671,860
Vanpool	642,360				642,360
Depreciation	5,470,682				5,470,682
Total Expense	37,588,682	0	0	0	37,588,682
Add back Depreciation	5,470,682				5,470,682
Total Available	789,330	60,000	11,250	18,750	879,330
Grant Revenue					
Federal Capital Grants			330,000		330,000
Paratransit Vehicles				445,322	445,322
Fixed Route Vehicles				2,079,098	2,079,098
Vanpool Vehicles				317,292	317,292
Total Grant Revenue	0	0	330,000	2,841,713	3,171,713
Capital Expenditures					
Vehicles				3,458,206	3,458,206
Non-Revenue Vehicles			115,969		115,969
Facilities			230,000		230,000
Technology			550,000		550,000
Equipment			50,000	200,000	250,000
Total Capital Expenditures	0	0	945,969	3,658,206	4,604,175
Grant Revenue Less Capital Exp	0	0	-615,969	-816,493	-1,432,462
Transfers (net)	-1,542,462	140,000	604,719	797,743	0
Ending Balance, 12/31/2019	\$12,621,428	\$8,200,000	\$1,500,000	\$2,500,000	\$24,821,428

Whatcom Transportation Authority
Comparative Balance Sheet
As Of December 31, 2007 - 2014

ASSETS	2008	2009	2010	2011	2012	2013	2014
Current Assets:							
Cash and Equivalents	25,235,084	22,975,456	21,360,399	20,027,467	24,983,075	25,927,583	29,249,884
Accounts Receivable	368,441	125,395	158,780	153,228	3,812,352	177,785	116,286
Interest Receivable	79,214	38,543	19,220	12,746	163,144	8,869	13,255
Taxes Receivable	3,339,331	3,256,987	3,352,158	3,566,888	7,757	3,861,901	4,009,555
Grants Receivable	151,541	178,308	753,255	2,896,203	141,177	1,056,320	284,646
Due From Gov. Units	(556,898)	109,367	77,340	105,920	223,292	131,843	538,865
Inventory	732,354	812,454	860,977	896,734	910,695	905,225	1,058,964
Prepayments	41,127	75,172	72,121	55,634	58,834	525,623	105,324
Total Current Assets	29,390,194	27,571,682	26,654,250	27,714,820	30,300,326	32,595,149	35,376,779
Long Term Assets							
Fixed Assets (Net)	39,032,655	42,368,066	43,997,303	44,848,922	47,278,778	44,958,768	44,240,513
Total Long Term Assets	39,032,655	42,368,066	43,997,303	44,848,922	47,278,778	44,958,768	44,240,513
TOTAL ASSETS	68,422,849	69,939,748	70,651,553	72,563,742	77,579,104	77,553,917	79,617,292
LIABILITIES AND EQUITY							
Current Liabilities:							
Accounts Payable	565,115	468,132	572,876	615,442	5,714,658	586,743	568,367
Deferred Revenue	9,524	9,513	7,632	14,329	-	-	-
Wages and Benefits Payable	1,462,381	1,273,616	1,125,948	1,435,070	2,143,604	1,916,904	1,862,865
Total Current Liabilities	2,037,020	1,751,261	1,706,456	2,064,841	7,858,262	2,503,647	2,431,232
Long Term Liabilities:							
LT Employee Benefits Payable	91,545	81,497	101,953	89,675	83,301	80,113	62,941
Claims/Lawsuits Payable	15,426	15,426	5,426	5,426	5,426	5,426	5,426
Total Long Term Liabilities	106,971	96,923	107,379	95,101	88,727	85,539	68,367
Total Liabilities	2,143,991	1,848,184	1,813,835	2,159,942	7,946,989	2,589,186	2,499,599
Equity							
Contributed Capital, Net of Amortization							
Retained Earnings:							
Net Investment in Capital Assets	18,928,284	42,368,066	48,372,268	44,848,922	47,278,778	44,958,768	44,240,513
Unrestricted	47,350,574	25,723,498	20,465,450	25,554,878	22,353,337	30,005,963	32,877,180
Total Equity	66,278,858	68,091,564	68,837,718	70,403,800	69,632,115	74,964,731	77,117,693
TOTAL LIABILITIES & EQUITY	68,422,849	69,939,748	70,651,553	72,563,742	77,579,104	77,553,917	79,617,292

Appendix A: List of Rolling Stock, Facilities and Equipment

(as of December 31, 2014)

The Public Transportation Management System lists the rolling stock, facilities, and equipment owned by Whatcom Transportation Authority.

